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### **EDUCATION**

B.S. Chemical Engineering Minor: Biomedical Engineering University of California, Irvine 2003

M.S. Regulatory Science Johns Hopkins University Expected: June 2025

Doctorate Regulatory Science University of Southern California Expected: June 2027

## CERTIFICATIONS

RAPS

Regulatory Affairs Certification – DEVICES - 2021

BSI Group ISO 13485:2016 Lead Auditor Certification - 2018

ASQ Certified Quality Auditor (CQA) - 2010

ASQ Certified Quality Engineer (CQE) - 2009

# **Denise Holliday**

# Medical Device, Regulatory Compliance, and Risk Management Expert

# **PROFESSIONAL PROFILE**

Denise Holliday is a proven strategic innovator and tactical leader in highly regulated environments, including medical device quality management systems, international regulatory compliance, and medical device risk management. As a leading medical device regulatory consultant for Capwell Consulting Group, she provides strategic support to medical technology businesses, healthcare organizations, and startups. Spanning more than two decades, Ms. Holliday's career in medical device regulatory compliance and quality assurance showcases her extensive leadership experience. She conducts ISO 13485 Medical Device and ISO 9001 Quality Management certification audits, spearheads quality management system implementations, and manages regulatory assessments and submissions. She delivers expert testimony for medical device litigation, guiding attorneys and organizations through the complexities of the global medical device industry.

## WORK EXPERIENCE

### CONSULTANT

#### Capwell Consulting Group | Saint Augustine, FL | August 2024 – Present

Capwell Consulting Group is the premiere medical device, regulatory compliance, and risk management consulting service in the quality assurance and regulatory affairs industries. Ms. Holliday's responsibilities include strategic consulting in medical device manufacturing and compliance, litigation support and expert testimony within regulatory compliance framework.

- Expert consultant within the international medical device, regulatory compliance, and risk management industries.
- Specializes in quality management systems, international regulatory compliance, risk management, and technical documentation for all classes of medical devices.
- Certified and experienced auditor adept at analyzing compliance with Food and Drug Administration (FDA) and global regulations, including interactions, licensing, certifications, submissions, and reporting.
- Provides expert testimony and reporting for litigation involving medical technology companies, healthcare organizations, and startups.
- Consults on the development, implementation, management, and continual improvement of ISO 13485 Medical Device Quality Management Systems Requirements for regulatory purposes.
- Consults on the development, implementation, management, and continual improvement of ISO 9001 Quality Management System (QMS) Standards.

### PRESIDENT AND CEO

#### Schuler Medical Device | Frisco, TX | August 2015 - Present

Schuler Medical Device is a consulting firm providing quality and regulatory expertise to medical device organizations across the globe.

- Conducts ISO 13485:2016 and ISO 9001:2015 certification audits.
- Performs internal, supplier, and Medical Device Single Audit Program (MDSAP) audits.
- Reviews and author technical article for Quality Progress magazine.
- Manages and direct quality and regulatory departments.
- Implements and maintains Quality Management Systems (QMS).
- Conducts comprehensive regulatory assessments for compliance.
- Performs Standards Gap Assessments to identify compliance and procedure failures.
- Manages 510(k) and Premarket Approval (PMA) regulatory submissions.
  - Prepares EU MDR Medical Device Regulation technical file submissions.
- Handles registration, listing, and licensing for medical devices.
- Assists in design development for medical device prototypes.
- Provide recall and remediation support to ensure regulatory compliance.



## SUBJECT EXPERTISE

US FDA 21 CFR Health Canada SOR/98-282 MDSAP EU MDD/ EU MDR Risk Management Process ISO 13485 ISO 14971 ISO 9001 Quality Management Systems Global Regulatory Analysis Verification and Validation Program Management Clinical Evaluation and Trials Design Development Auditing Post-Market Surveillance Recalls and Reports Training

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# WORK EXPERIENCE Cont.

## DIRECTOR OF QUALITY

#### Hound Labs, Inc. | Fremont, CA | August 2022 – September 2023

Hound Labs is a biotech company that developed the first breath testing solution to specifically target THC molecules, limiting cannabis detection to the workday.

- Responsible for developing, establishing, and maintaining quality systems needed for manufacturing and R&D operations.
- Led the implementation of advanced quality systems for product planning and manufacturing processes in a medical device-regulated environment
- Ensured compliance of products and processes from development through post-market, maintaining adherence to regulatory standards.
- Managed quality assurance team in the establishment, implementation and maintenance of a QMS in accordance with ISO 9001:2015 and ISO 13485:2016.

## SENIOR QUALITY ENGINEER

#### Nypro Healthcare (Jabil) | Coppell, TX | August 2015 – January 2017

Nypro Healthcare, a Jabil company was a design and development center providing medical device companies with development and production services. Medical device products included implantable drug delivery devices, surgical ophthalmology devices, and their accessories.

- Project lead for design and development activities for Class I, II, and III medical devices and accessories such as Installation, Operational, and Performance Process Qualifications (IQ/OQ/PQ), sterilization, Design Verification and Validation, and clinical builds/studies.
- Prepared and implemented design and development documentation including risk and Failure Mode Effects Analysis (pFMEA, dFMEA), Preliminary Hazard Analysis (PHA), quality and validation plans, Design Input Output Matrix (DIOM), product specifications, supplier evaluation, Design History File (DHF), Device History Record (DHR).
- Engineering studies include statistical analysis, protocols and summary reports for qualifications and validation activities.
- Managed non-project related activities such as training program, complaint handling, Corrective and Preventive Action (CAPA), Non-Conforming Material Review (NCMR), and Management Review Board (MRB) responsibilities across multiple facilities.

## SENIOR MANAGER OF QUALITY AND REGULATORY

#### Austco | Coppell, TX | May 2014 – August 2015

Austco provides healthcare communication services including nurse call systems, enterprise reporting, and analytical tools for caregivers and clinical staff.

- Established and managed QA and Regulatory departments, including personnel, systems, and functions for a small Australian manufacturer of Class II hospital communication systems that relocated to the US.
- Established, implemented, and managed entire QMS per FDA, ISO 13485, Canada and Medical Device Directive regulations (MDD), including complaints, post-market surveillance, returns, supplier and internal audits, corrective and preventive actions (CAPAs), non-conforming material, management reviews, documentation, validations, equipment and environmental controls, and labeling.
- Continuous implementation of global regulatory plans associated with changes to current product as dictated through the product development process (PDP).



## **PRODUCT EXPERTISE**

Ophthalmology Spinal Implants Non-Active Implants Cardiology Ventilators General Hospital Orthopedic Gynecology/Obstetrics General Surgical Equipment In-Vitro Diagnostics Dental Software Neurology Prosthetics Sterilization Processes

## REGULATORY AND COMPLIANCE EXPERTISE

483 and Warning Letter Issuance Consent Decree Litigation FDA Registration and Listing Matters FDA Approval and Clearance Disputes

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## WORK EXPERIENCE Cont.

## DIRECTOR OF QUALITY AND REGULATORY

#### AutoMedx | Flower Mound, TX | January 2011 – May 2014

AutoMedx is a veteran-owned automated ventilator manufacturer primarily for use by combat medics in field hospitals.

- Established and managed QA and Regulatory departments, including personnel and systems, for small manufacturer of Class II automated ventilation systems, accessories, and software in accordance with FDA, ISO 13485, Canada and MDD regulations.
- Prepared and compiled CE Technical File Submission, 510(k), and DHFs for design development projects, and achieved ISO 13485 and CE certification.
- Managed all FDA and regulatory audits, interactions, licensing, certifications, submissions, and reporting activities, including adverse events and vigilance.
- Ensured daily QA manufacturing requirements are met, including inspections (incoming, in-process and final), record approvals, and issuance.

## SENIOR QUALITY ENGINEER

#### Avail Medical (Flextronics/FLEX Medical) | Dallas, TX | June 2008 – December 2010

Avail Medical, acquired and operated by Flextronics's medical device division Flex Medical, operated as a design and development center for all classes of medical device products. Medical device products included blood regulation devices, tourniquets, and wound care kits and accessories.

- Oversaw all design and development activities for Class I, II, and III medical devices such as IQ/OQ/PQ, sterilization, Design Verification and Validation, and clinical builds/studies.
- Prepared and implemented design and development documentation including risk/failure analysis (pFMEA, dFMEA and PHA), quality and validation plans, DIOM, product specifications, supplier evaluation, DHF, DHR, engineering studies including statistical analysis, and protocols and summary reports for qualifications and validation activities.

## LICENSES AND CERTIFICATIONS

Regulatory Affairs Certification RAC-DEVICES, Regulatory Affairs Professionals Society (RAPS) ISO 13485:2016 Lead Auditor Certification ISO 9001:2015 Lead Auditor Certification Certified Quality Auditor Certification, American Society for Quality (ASQ) Certified Quality Engineer Certification, American Society for Quality (ASQ) Six Sigma Green Belt

## **EDUCATION**

Doctorate Regulatory Science | University of Southern California | **Expected June 2027** Master of Science, Regulatory Science | The Johns Hopkins University | **Expected June 2025** Bachelor of Science, Chemical and Biomedical Engineering | University of California, Irvine | **1998 - 2003** 

## ACCOLADES AND MEMBERSHIP

Adjunct Professor - Educating on regulatory and quality standards and processes Received Outstanding Professor Award – University of North Texas, 2024 American Society for Quality (ASQ), member since 2009 Regulatory Affairs Professional Society (RAPS), member since 2016